

REVISED APPENDIX B2 TO REPORT 3(a)

Budget 2015-19

Item	Proposed Budget 2015/16	Proposed Budget 2016/17	Proposed Budget 2017/18	Proposed Budget 2018/19
	£000's	£000's	£000's	£000's
Base Budget	145,470	139,140	137,816	138,384
People				
Education				
1.Pressures and Service Developments				
Schools Improvement Investment (Prior Year Adjustment)	0	-150	0	0
Children's Literacy Trust	0	-100	-50	0
	0	-250	-50	0
2.Service Transformation				
Transfer of Music Support Service to trust model	-10	0	0	0
Integrated Service for Disabled Children	0	-100	0	0
	-10	-100	0	0
3.Income				
Learning and Development Centre move towards operating as business unit	-50	0	0	0
Fees & Charges Inflation	-12	0	0	0
	-62	0	0	0
Total	-72	-350	-50	0
Prevention & Commissioning				
1.Pressures and Service Developments				
Investment in community based activities in Wellbeing Centres prior year adjustment	-100	0	0	0
Activities for Young People	100	0	0	-100
	0	0	0	-100
2.Efficiencies				
Business Process Efficiencies	-50	-50	-50	0
Re-procurement of various contracts across the directorate	-42	-183	-75	0
	-92	-233	-125	0
3.Income				
Fees & Charges Inflation	-4	0	0	0
	-4	0	0	0
Total	-96	-233	-125	-100
Children's Services				
1.Pressures and Service Developments				

Staying Put cost of Foster care provision to age 21 care to age 21	90	90	0	0
Professional input to Court Proceedings	30	0	0	0
CSE Workers (PH funded in 14-15)	80	0	0	0
Adoption Recruitment (adoption grant ends)	20	0	0	0
Supporting Young People	100	-100	0	0
Legal Pressures	100	0	0	0
	420	-10	0	0
2.Efficiencies				
Children's Services management savings	-50	0	0	0
Social Enterprise for Young People's Accommodation Service	-30	-30	0	0
Children in Care Agency Placements	0	-100	-100	0
	-80	-130	-100	0
Total	340	-140	-100	0
Adult Services				
1.Pressures and Service Developments				
Demographic Growth	180	0	0	0
LD Transitions - New service Users (Adults)	306	0	0	0
Personal Budget Uplift Allowance (linked to inflation)	200	0	0	0
Care Fees Uplift (linked to inflation)	87	0	0	0
Care Act Implications	1,229	0	0	0
Deprivation of Liberties (Dols)	83	0	0	0
Care for the Elderly	100	-100	0	0
	2,185	-100	0	0
2.Capital Bid Consequences				
Revenue Consequences of Capital Investment	-3	0	0	0
	-3	0	0	0
3.Efficiencies				
Community Support Team staff retirements & rationalisation of service	-125	0	0	0
Adult Service use of external funding	27	22	0	0
	-98	22	0	0
4.Service Transformation				
Increase Extra Care Services	0	0	-350	-350
Re-organise services that support vulnerable adults to remain independent	-200	-100	-100	0
Reduce Service Management	-125	0	0	0
Transformation of Residential Care Services	-187	-170	0	0
Transformation of targeted and Specialist Day Service Provision	-129	0	0	0
Transform transport provision to targeted and specialist day services	-100	0	0	0

Transformation of Universal Offer for Day Service Activities	-100	0	0	0
Transformation of Resource Allocation System	-650	0	0	0
	-1,491	-270	-450	-350
5.Service Reductions				
Re-organisation of Assessment Service	-200	-200	0	0
	-200	-200	0	0
6.Income				
Health Service Grant Funding (BCF)	-1,000	-1,000	0	0
Care Act Grant (final distribution to be confirmed)	-900	0	0	0
Care Act - BCF	-432	0	0	0
Section 256 Funding	-1,000	1,000	0	0
	-3,332	0	0	0
Total	-2,939	-548	-450	-350
Total People	-2,767	-1,271	-725	-450
Policy & Resources				
Human Resources				
1.Efficiencies				
Human Resources - Service restructures	-182	-58	0	-34
	-182	-58	0	-34
2.Service Transformation				
Shared Service Savings	0	-58	-82	0
	0	-58	-82	0
3.Income				
Commercial Income	0	-34	0	-10
Fees & Charges Inflation	-5	0	0	0
	-5	-34	0	-10
Total	-187	-150	-82	-44
Legal Services				
1.Pressures and Service Developments				
Council Elections	100	-100	0	0
	100	-100	0	0
2.Efficiencies				
Democratic Services staffing review (Group Office)	0	-46	0	0
Review management structure of Legal Service and Commercial Practice, incorporating potential shared service model.	-60	-90	-10	0
Legal & Democratic Services - Staffing Review	-31	-45	0	0
Stronger Communities Review &	-79	-231	0	0

Commissioning Model				
Cessation of Contributions to Members Superannuation Scheme	-75	0	0	0
	-245	-412	-10	0
3.Income				
Income from Traded Services - legal Services	-20	-10	0	0
	-20	-10	0	0
Total	-165	-522	-10	0
Financial Services				
1.Pressures and Service Developments				
Local Welfare Provision reduced grant	50	0	0	0
	50	0	0	0
2.Efficiencies				
Restructure Financial Services	-255	-231	0	-99
Local Taxation & Benefits, shared service savings on management costs (net)	-55	-55	0	0
Micellaneous other efficiency savings	-50	50	0	0
	-360	-236	0	-99
3.Service Transformation				
Shared service opportunities.	-20	-75	-30	0
	-20	-75	-30	0
4.Income				
Commercial income generation.	-10	-12	0	0
Fees & Charges Inflation	-5	0	0	0
Additional General income	-50	50	0	0
	-65	38	0	0
Total	-395	-273	-30	-99
Business Support				
1.Efficiencies				
Restructure of the IT service	-180	-20	0	-109
Restructure of the Business Improvement, Commercial & Information Governance Teams.	-61	-179	0	-131
Reduction in Centralised IT budgets	-86	-10	0	0
	-327	-209	0	-240
2.Service Transformation				
IT Shared Services & It Change Savings	0	-122	-83	0
	0	-122	-83	0
Total	-327	-331	-83	-240
Total Policy & Resources	-1,074	-1,276	-205	-383
Places				
Customer Service				

1.Pressures and Service Developments				
Normanby Hall recession related income recovery and cost reduction prior year adjustment	-21	0	0	0
Adult Community Learning (Prior Year Adjustment)	0	-25	0	0
Extend Library Opening Hours	30	0	0	0
Skate Parks / MUGA Facility Costs	25	0	0	0
Provide Adult Community Learning Free to Over 65's	60	0	0	-60
Baths Hall	10	-10	0	0
Normanby Zoo	10	-10	0	0
Additional Defibrilators running costs	10	0	-10	0
	124	-45	-10	-60
2.Efficiencies				
Develop 'Digital First' Library	-20	-20	0	0
Review Home Link Services	-20	-27	0	0
Efficiencies Arising From Various Staffing Reviews Etc	-190	-55	-50	-25
Procurement Savings - Leisure Services	0	-10	0	-10
Vacancy Management	-52	37	0	0
Facility Cost Efficiencies	-10	0	0	-50
	-292	-75	-50	-85
3.Service Transformation				
Co-location of customer services sites	-15	-25	0	0
Transformation of Library Service Management Arrangements	-15	-45	-30	0
Channel Shift Efficiencies	-100	-77	-60	0
Shared Services (Customer Contact Centre & Registration Services)	0	-55	0	0
Alternative management of Sports, Leisure & Culture Facilities	-17	-125	-50	-25
Customer Services - Partnership Working	-15	0	0	0
Sports, leisure & cultural centres - programme review	0	-80	0	0
Registration Service - Core Service Offer Review	-15	0	0	0
	-177	-407	-140	-25
4.Income				
Increase commercial and commissioning income	-176	-75	0	-6
Adult Community Learning Funding	25	25	0	0
Adult Community Learning Income from Earmarked Reserve	-60	0	0	60
Fees & Charges Inflation	-68	0	0	0
	-279	-50	0	54
Total	-624	-577	-200	-116

Community Service				
1.Pressures and Service Developments				
Extra Funding for Highways (prior year adjustment)	0	-200	0	0
Reversal of Additional Highways Recession Support Funding	-19	0	0	0
Identification of Trade Waste to HRC sites	40	0	0	0
Burgundy bin changes	55	0	0	0
Subsidised Bus Routes	68	0	0	0
Concessionary Fares -Subsidised Bus Routes	135	-50	0	0
Home to School Transport	217	0	0	0
Waste Treatment & Disposal Contract	39	538	44	45
Community Champions	10	-10	0	0
	545	278	44	45
2.Efficiencies				
Efficiencies From Various Staffing Reviews Etc	-160	-127	0	0
Contractual Efficiencies linked to Transfer Station	0	-30	-40	0
Vehicle Maintenance Savings - Residual Waste Contract	-10	-40	0	0
Vacancy Management Savings	-37	37	0	-62
Northampton Road Depot Savings	0	0	-100	0
Review of concessionary fares reimbursement rate	0	-250	0	0
Operational efficiencies reducing number of missed bins	-33	0	0	0
	-240	-410	-140	-62
3.Service Transformation				
Introduce Dedicated Trade Waste Service	115	-115	-30	-160
Transformation of Neighbourhood & Highways Services	-318	0	0	0
Various Waste Savings	0	0	0	-50
Development of In House Traffic Management Service	0	0	0	-30
Repayment of community transport funding	0	-75	0	0
Building Cleaning Efficiencies	-120	0	0	0
	-323	-190	-30	-240
4.Income				
Additional Commercial Activity	-123	-127	-10	-10
Internalise Design Services - Highways Development	0	0	0	-20
Skip Service	0	0	0	-30
Fees & Charges Inflation	-93	0	0	0
	-216	-127	-10	-60

Total	-234	-449	-136	-317
Technical & Environment				
1.Pressures and Service Developments				
Free Car Parking Initiatives	330	0	0	0
Security Centre - One Year Income Pressure	148	-148	0	0
North Lincolnshire Landscape Assessment	50	-50	0	0
	528	-198	0	0
2.Efficiencies				
Contract Procurement Savings	-50	0	0	0
Efficiencies Arising From Various Staffing Reviews Etc	-368	-3	0	0
Efficiency savings by the Calibration Test Centre	0	-6	0	0
Carbon Reduction Strategy; Savings & Reinvestments	-33	-20	-16	0
Vacancy Management Savings	-2	37	0	0
	-453	8	-16	0
3.Service Transformation				
Community volunteer scheme for assisting with upkeep of green spaces, nature reserves and footpaths	0	0	-5	0
Develop a community tree Warden scheme pilot to assess how the community can support the existing tree service	0	0	-2	0
Introduce a Selective Licensing Scheme for Private Rented Sector	0	-10	0	0
Explore Opportunities for Shared Services and/or Outsourcing	0	0	0	-50
	0	-10	-7	-50
4.Service Reductions				
Environmental Health Communities and Commercial Teams - enforcement changes	0	-56	0	0
Review air quality monitoring network against priorities	-10	0	0	0
	-10	-56	0	0
5.Income				
Expand Commercial Activity	0	0	0	-50
Develop a New Commercial Offer for Telehealth & Telecare services	0	0	0	-50
Fees & Charges Inflation	-4	0	0	0
	-4	0	0	-100
Total	61	-256	-23	-150
Planning & Regeneration				
1.Pressures and Service Developments				
Support for GAP	9	0	0	0
North Lincolnshire Enterprise (HPDG)	100	50	-200	0

Development of 'gold service' commercial offer (HPDG)	50	0	-50	0
Enforcement/Planning Developments (HPDG)	50	0	-50	0
Trentside Villages Investment (HPDG)	50	-50	0	0
Promoting North Lincolnshire (HPDG)	45	0	0	-45
Big Society Grant Funding	75	0	0	0
	379	0	-300	-45
2.Efficiencies				
Efficiencies Arising From Various Staffing Reviews Etc	-79	0	0	-64
Vacancy Management Savings	-2	37	0	0
Building Control / development Control - Cost Reductions	0	0	0	-15
	-81	37	0	-79
3.Service Transformation				
Further service transformation particularly back office	-10	-10	-10	0
Shared Services Opportunities	0	0	-40	0
Further service transformation – bringing together all policy within the P&R function	0	0	-40	0
Opportunities for substantial changes to service delivery	0	0	-20	0
Service improvements and developments (HPDG)	-200	0	0	0
	-210	-10	-110	0
4.Income				
Charging for requested pre-application advice	0	0	0	-10
Expand Commercial Activity	-10	-5	-60	-36
Income from Property Trading Account	-135	-36	0	0
Income from Earmarked Reserves (HPDG)	55	0	300	0
Fees & Charges Inflation	-2	0	0	0
	-92	-41	240	-46
Total	-4	-14	-170	-170
Special Projects				
1.Pressures and Service Developments				
Continued Secondment of Maintenance Services Manager to BSF & Programme Slippage	-143	0	0	0
Waste JV Procurement adjustment of one off funding	-154	0	0	0
	-297	0	0	0
2.Service Transformation				
Establishment of permanent Strategic Projects Service	150	0	0	0
	150	0	0	0

Total	-147	0	0	0
Total Places	-948	-1,296	-529	-753
Corporate Services				
Corporate & Miscellaneous				
1.Pressures and Service Developments				
Council Tax Support Scheme	-302	0	0	0
Business Rate; Tariff Payments	221	101	253	258
Business Rate ; Levy	746	15	654	191
	665	116	907	449
2.Capital Bid Consequences				
Electronic Document Management System	0	-72	0	0
Application Rationalisation	0	-100	0	0
	0	-172	0	0
3.Efficiencies				
Corporate Efficiency Savings	-62	-186	-333	519
Reduced Staffing & Other Efficiencies	-25	0	0	0
Staff terms and conditions	-1,000	-1,000	0	0
	-1,087	-1,186	-333	519
4.Service Transformation				
Shared Services NLC	0	0	-125	-125
Review of Council Wide Administration	0	-250	-250	0
	0	-250	-375	-125
5.Income				
Public Health (additional outcomes fund)	-275	0	0	0
	-275	0	0	0
Total	-697	-1,492	199	843
Capital Financing				
1.Pressures and Service Developments				
Rephasing of Existing Programme Changes	-419	1,314	-519	-134
New Proposals	0	383	18	4
Amendments and New Schemes	0	154	335	166
	-419	1,851	-166	36
2.Efficiencies				
Use of £5m of balances to reduce debt charges	0	-900	0	0
	0	-900	0	0
3.Income				
Investment Income return	-28	0	0	0
	-28	0	0	0
Total	-447	951	-166	36
Contingency				
1.Pressures and Service Developments				

Expenditure inflation	0	1,000	1,000	1,000
Energy Inflation	-200	200	200	200
Pay Award 2.2% 15mths + lumpsum, 1% 16/17,17/18,18/19	0	727	774	782
Minimum Wage Provision	-297	0	0	0
Pension Increase	200	0	200	200
Growth in demand for services	0	300	300	300
Single State Pension Additional N.I costs	0	1,313	0	0
	-297	3,540	2,474	2,482
2.Service Transformation				
Transformation	-100	0	0	0
	-100	0	0	0
3.Income				
Income Inflation	0	-480	-480	-480
	0	-480	-480	-480
Total	-397	3,060	1,994	2,002
Total Central Services	-1,541	2,519	2,027	2,881
TOTAL BUDGET	139,140	137,816	138,384	139,679
USE of RESERVES				
Additional Use of Revenue Support Account	1,078	1,426	0	0
Service Transformation Provision	500	0	100	0
Waste JV Procurement	60	0	0	0
Establish Children's Literacy Trust	250	0	0	0
Grant Aid for Community Development	200	35	35	0
Total Use of Reserves	2,088	1,461	135	0
FUNDING				
Estimated Funding				
Revenue Support Grant	25,337	19,877	15,509	12,301
Base Line Funding Level (NNDR)	30,107	30,859	31,630	32,421
Carbon Reduction	-123	-123	-123	-123
Rural Grants 2014/15	5	5	5	5
Council tax freeze grant 13/14	672	672	672	672
Council tax freeze grant 14/15	672	672	672	672
Other Un-ring Fenced Grants	168	168	168	168
Total Settlement Funding Assessment	56,838	52,130	48,533	46,116
Base Funding Assumptions				
Council Tax: Zero,1.8%,1.8%,1.8%	57,914	59,250	60,617	62,016
Collection Fund Surplus 2014-15, 2015-16	817	500	0	0
Freeze Grant 2015/16	676	676	676	676
New Homes Bonus Returned Funding	98	0	0	0
NNDR	3,298	3,889	3,889	3,889

New Homes Bonus	2,637	2,637	2,848	3,215
Business Rate Retention: Tariff & Levies (Net)	11,264	11,380	12,287	12,736
Education Services Grant	1,540	1,440	1,340	1,240
Total Base Funding	78,244	79,772	81,657	83,772
<u>Growth Through New Developments</u>				
Council Tax: Zero,1.8%,1.8%,1.8%	0	1,375	2,601	3,789
NNDR	1,970	2,348	4,411	4,845
New Homes Bonus	0	730	1,047	1,157
Total Growth Through New Developments	1,970	4,453	8,059	9,791
Total Funding	137,052	136,355	138,249	139,679
Total Funding and Reserves	139,140	137,816	138,384	139,679
TOTAL NET BALANCE	0	0	0	0