



**Developing our Place Based Arrangements
in North Lincolnshire**



North Lincolnshire Partners



4 PCNs East, South, North and West



Integrated Care System Operating Principles

- Statutory functions will transfer into a new NHS body - NHS Humber Coast and Vale - from April 2022
- HCV will discharge its responsibilities through Place-based and Sector-based units of operation (Place Partnerships and Provider Collaboratives).
- NHS resource allocation will flow to Place via a Humber allocation from the ICS. The Humber Partnership Director is the designated officer responsible for allocations to Place.
- Humber will work through the four Place Partnership joint committees to facilitate allocation decisions about local services which drive integration, improve health outcomes and reduce health inequalities.
- Place Partnerships will be hosted by each of the four Local Authorities, with a Place NHS Director and very senior clinical leadership supported by other professional support functions
- Majority of services will be designed overseen and delivered at Place with a focus on system first, organisation second
- Capacity at Place will be mobilised from ICS reflecting an increased focus on
 - population health, health inequalities
 - system as opposed to organisational planning – no more commissioner-provider split
 - participatory clinical and citizen leadership



North Lincolnshire Work to Date

- Place arrangements reflect our local vision/priorities recognising health inequalities and local working arrangements.
- Current governance includes Committee in Common, Integrated Adult Partnership, Integrated Children's Partnership and Integrated Commissioning and Quality Executive.
- We have agreed a Health and Care Plan for North Lincolnshire & Joint Plans for Adults & C&YP.
- Initial discussions with local authority CEO, Leader, CCG COO and Chair and Director of Adults and Community Wellbeing and presentation to HWBB in June. Development workshop with HWBB and wider partners held in July.
- Proposals for governance in Place have been developed and consulted on prior to HWBB on 27th September
- Baseline assessment of Place development framework and self assessment has been undertaken
- Capacity within Place - capacity will come from employees of the ICS but also other parts of the system (providers, public health etc.) and collaboration across the Humber where makes sense to do that.
- Further skills development in particular Population Health Management and change management / transformation.
- More capacity to be directed in to PCNs, Population Health Management, health inequalities improving health outcomes.
- More work underway to understand the interfaces with other parts of the system such as horizontal provider collaboratives.

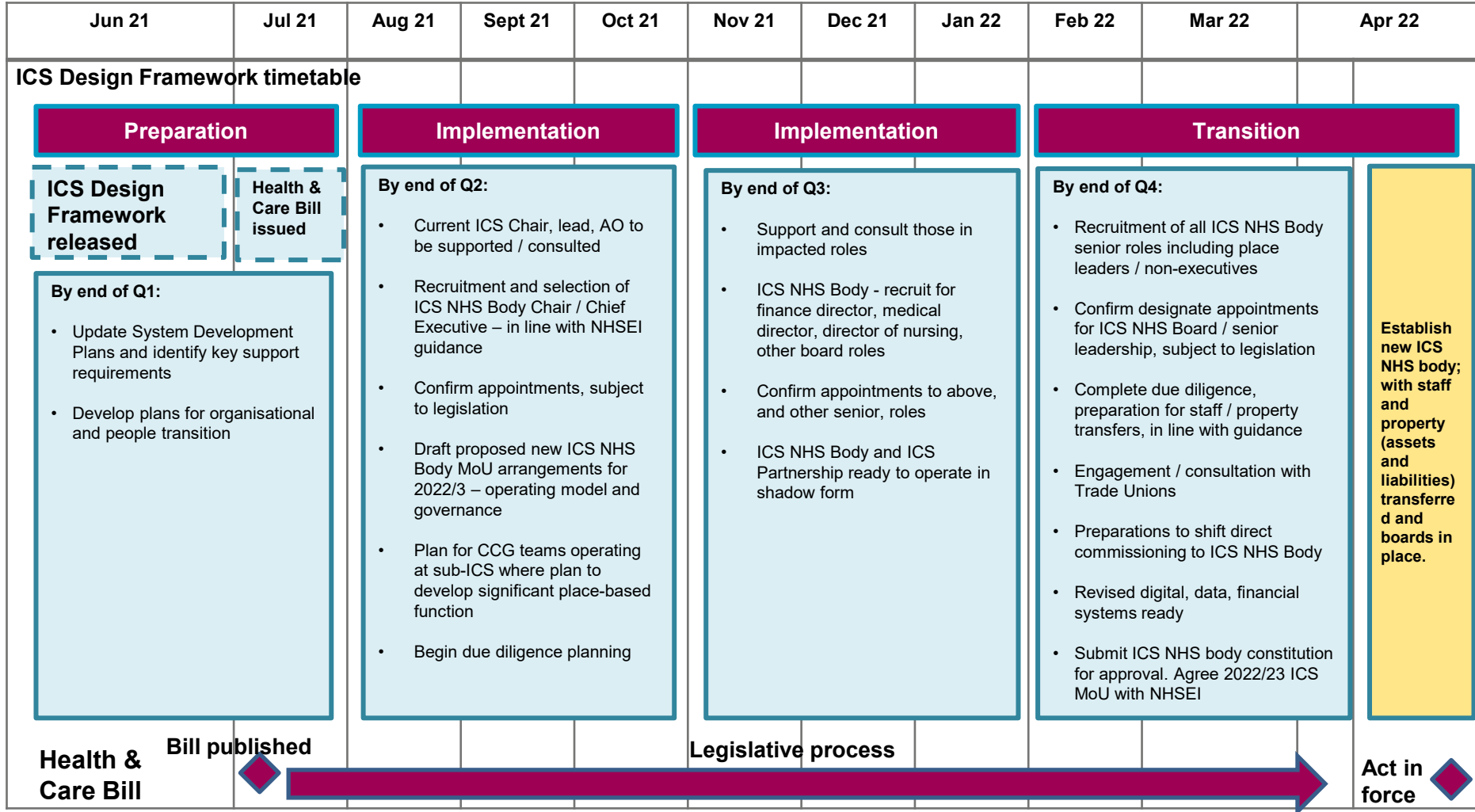


Feedback from the HWBB Workshop in July

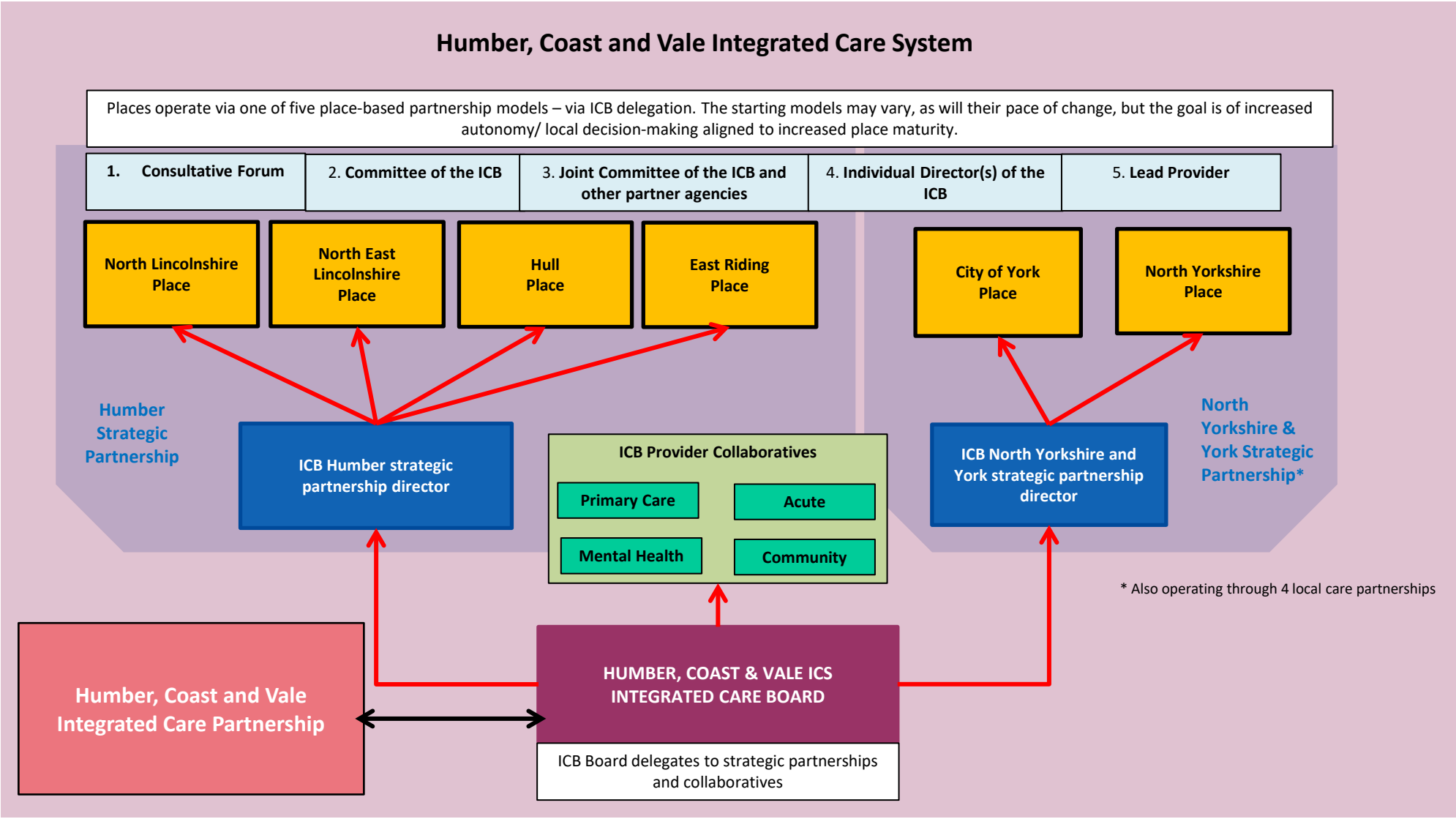
- Build on existing strong foundations in North Lincolnshire Place - strength of existing relationships, shared vision and plans
- Need to focus on what difference this will make how will system working impact on improved outcomes and reduced health inequalities for our residents
- Opportunities for more joined up approaches to how we work across our Place
- Opportunities to move from a model that focuses on treating the sick to one that supports people to stay well and that empowers people and unlocks community capacity
- That we can build on the strengths of local engagement approaches
- Uses population intelligence to build population health approaches
- That promotes a system wide approach to developing the workforce
- That this ambition is supported by a shared approach to how we use resources to enable this



Route Map for the new Health and Care system



HCV Draft Operating Framework



Proposals for North Lincolnshire Place Governance

The HCV ICB will establish a committee to fulfil the place-based requirements. The delegated authority of the ICB would initially be enacted through option iv), with an ICB director (or their nominated deputy) being a member of the committee.

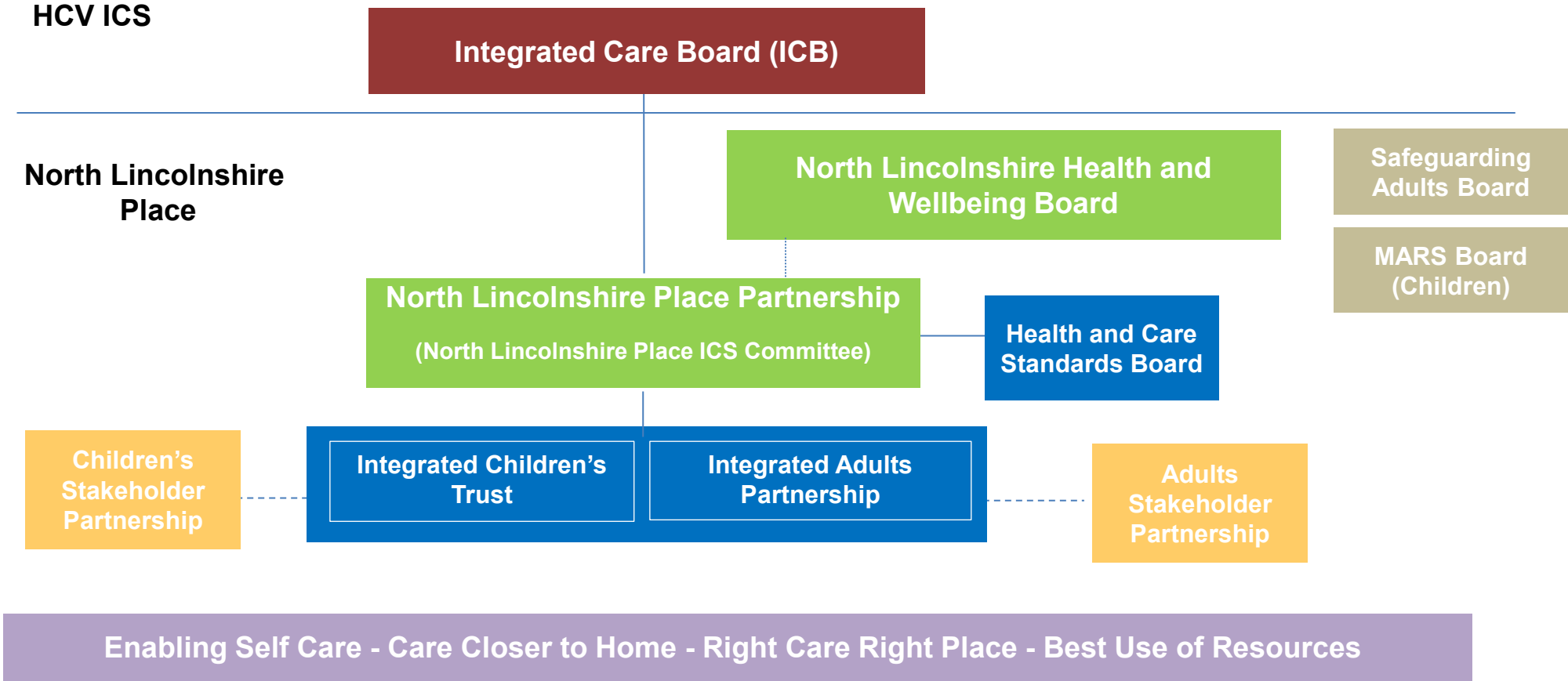
It is proposed that the Committee will be the NL Place Based Partnership whose role will be to set the health and care strategy for North Lincolnshire on behalf of the ICB to:

- Approve the plans that will deliver the strategy, as well as make determinations on the allocation of NHS resources to North Lincolnshire; to determine the health and care vision, strategies and priorities within the context of North Lincolnshire's Health and Care Integration Plan, JSNA, Joint Health and Wellbeing Strategy and national & ICS priorities
- Local accountability management- seek, challenge and secure assurance of delivery of the plans through performance and risk management and hold health and care partners to account for plans.
- Performance, risk management and assurance.
- Financial flows, use of resources, oversight of pooled and/or aligned health and care funds coming into North Lincolnshire including :
 - Provider Collaboratives (pooled at Humber/ICS)
 - Other partnerships and contracts
 - Better Care Fund

Proposals for North Lincolnshire Place Governance

- The Committee will provide assurance to the ICB & Health and Wellbeing Board on the delivery of these priorities
- It is proposed that the committee would meet in shadow form from November 2021.
- Place partners, in discussion with Humber, Coast and Vale ICS, may decide at a future date that there is further benefit in delegating greater authority to enhanced place-based decision making mechanisms. This could include place-based responsibilities for the ICS, local authority and other partner members and the establishment of a joint committee.

Draft Integrated Care System Governance Arrangements



Key:

- Formal Partnership Governance
- Statutory Partnership Boards
- Partnership Delivery Groups
- Voice Groups

Developing Our Place Based Arrangements

- Four stages of development and maturity:
- A **thriving** place which seeks to go beyond the minimum and has an ambition to excel for the population
- A **maturing** place with the right components in place to be effective at place and delivery within the wider ICS
- A **developing** place which has set the foundations needed for the partnership and has identified steps needed to become more effective
- An **emerging** place which has just begun the journey to working together in partnership



Place Development Framework- Baseline Assessment and Forward Plans

- Initial baseline assessment has been undertaken supported by Health and Wellbeing Board workshop and is being socialised with partners .This will then go to the HWBB on 27th September:
- Describes a developing Place with strong partnerships, open and transparent culture and shared values, with good joint working, established vision and plans good clinical engagement and good example of citizen engagement
- Areas for further development:
 - Combined approach to citizen engagement across the partnership and application across neighbourhoods
 - Share approach business intelligence and development of population health approaches
 - Shared approach and plans for workforce across the system
 - Opportunities for shared infrastructure
 - Opportunities for shared management risk, financial plans and pooled budgets
 - Single approach to quality improvement

Next Steps

1. Baseline place development framework being reviewed by a number of forums including local partners to ensure broad stakeholder engagement
2. Terms of reference are being drafted for NL Place Based Partnership to establish by Nov 21
3. Place development plans under development

